



National Public Radio, Inc.

Consolidated Financial Statements, Supplemental Schedules, and Independent Auditors' Report

Years Ended September 30, 2016 and 2015

National Public Radio, Inc.

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National Public Radio, Inc.

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Independent Auditors' Report

To the Board of Directors
National Public Radio, Inc.

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of **National Public Radio, Inc.**, which comprise the consolidated statements of financial position as of September 30, 2016 and 2015, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of **National Public Radio, Inc.** as of September 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplemental schedules of financial position, activities and cash flows for National Public Radio, Inc. (Parent Company Only) and NPR Foundation are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

BDO USA, LLP

December 15, 2016

National Public Radio, Inc.
Consolidated Statements of Financial Position

<i>September 30,</i>	2016	2015
Assets		
Cash and cash equivalents	\$ 19,041,718	\$ 13,468,961
Restricted cash and cash equivalents	3,428,787	3,954,674
Accounts receivable, net	24,768,986	23,447,743
Contributions receivable, net	17,693,600	14,596,593
Investments	383,700,531	377,383,477
Property and equipment, net	219,333,013	225,696,712
Prepaid expenses and other assets	2,711,223	3,603,320
Goodwill	1,822,832	1,822,832
Total assets	\$ 672,500,690	\$ 663,974,312
Liabilities and Net Assets		
Liabilities		
Accounts payable and other liabilities	\$ 28,505,254	\$ 25,778,475
Deferred revenue	20,955,864	20,839,094
Accrued interest payable	3,275,002	3,797,701
Outstanding draws under line of credit	—	2,000,000
Note payable	250,299	492,784
Bonds payable	175,438,576	168,669,952
Total liabilities	228,424,995	221,578,006
Commitments and contingencies		
Net assets		
Unrestricted:		
Unrestricted net assets	125,505,845	134,051,308
Noncontrolling interest	1,049,907	1,069,482
Total unrestricted	126,555,752	135,120,790
Temporarily restricted	103,653,065	93,425,369
Permanently restricted	213,866,878	213,850,147
Total net assets	444,075,695	442,396,306
Total liabilities and net assets	\$ 672,500,690	\$ 663,974,312

See accompanying notes to consolidated financial statements.

National Public Radio, Inc.
Consolidated Statements of Activities

<i>For the years ended September 30,</i>	Unrestricted		Temporarily restricted	Permanently Restricted	2016	Unrestricted		Temporarily Restricted	Permanently Restricted	2015
Operating revenues										
Membership dues	\$ 3,405,600	\$ —	\$ —	\$ —	\$ 3,405,600	\$ 3,308,550	\$ —	\$ —	\$ —	\$ 3,308,550
Station programming fees	73,347,721	—	—	—	73,347,721	73,618,790	—	—	—	73,618,790
Corporate sponsorships	60,055,147	—	—	—	60,055,147	51,993,093	—	—	—	51,993,093
Grants and contributions	20,157,843	13,694,369	6,000	—	33,858,212	17,824,781	5,978,012	4,811	—	23,807,604
Distribution and satellite interconnection	13,017,551	—	—	—	13,017,551	12,403,696	—	—	—	12,403,696
Commissions	4,485,091	—	—	—	4,485,091	4,454,681	—	—	—	4,454,681
Digital services	6,279,356	—	—	—	6,279,356	4,670,740	—	—	—	4,670,740
Return on long-term investments designated for current operations	1,687,765	—	—	—	1,687,765	75,937	—	—	—	75,937
Use of prior year return on long-term investments for operations	498,049	—	—	—	498,049	2,345,738	—	—	—	2,345,738
Donated goods and services	2,540,853	—	—	—	2,540,853	1,467,895	—	—	—	1,467,895
Return on working capital investments, net	32,754	—	—	—	32,754	9,661	—	—	—	9,661
Other	8,812,082	(15,453)	—	—	8,796,629	7,585,656	(24,943)	—	—	7,560,713
Net assets released from restrictions:										
Distribution from endowment to support operations	13,702,578	(13,702,578)	—	—	—	15,059,002	(15,059,002)	—	—	—
Grants and contributions	8,241,806	(8,241,806)	—	—	—	13,949,330	(13,949,330)	—	—	—
Total operating revenues	216,264,196	(8,265,468)	6,000	—	208,004,728	208,767,550	(23,055,263)	4,811	—	185,717,098
Operating expenses										
Program services:										
News and information	81,684,847	—	—	—	81,684,847	77,523,617	—	—	—	77,523,617
Programming	20,689,027	—	—	—	20,689,027	16,970,117	—	—	—	16,970,117
Distribution and satellite interconnection	14,603,026	—	—	—	14,603,026	14,010,100	—	—	—	14,010,100
Digital media	13,716,387	—	—	—	13,716,387	13,501,562	—	—	—	13,501,562
Content strategy and operations	357,085	—	—	—	357,085	1,081,488	—	—	—	1,081,488
Engineering	7,257,986	—	—	—	7,257,986	7,000,107	—	—	—	7,000,107
Digital services	6,252,152	—	—	—	6,252,152	6,724,341	—	—	—	6,724,341
NPR music	4,991,637	—	—	—	4,991,637	4,996,846	—	—	—	4,996,846
Member partnership	1,405,495	—	—	—	1,405,495	1,444,875	—	—	—	1,444,875
Consumer products	930,963	—	—	—	930,963	970,387	—	—	—	970,387
Total program services expenses	151,888,605	—	—	—	151,888,605	144,223,440	—	—	—	144,223,440
Support services:										
General and administrative	57,187,266	—	—	—	57,187,266	53,014,469	—	—	—	53,014,469
Fundraising	3,398,101	—	—	—	3,398,101	5,608,693	—	—	—	5,608,693
Total support services	60,585,367	—	—	—	60,585,367	58,623,162	—	—	—	58,623,162
Total operating expenses	212,473,972	—	—	—	212,473,972	202,846,602	—	—	—	202,846,602
Change in net assets from operations	3,790,224	(8,265,468)	6,000	(4,469,244)	5,920,948	(23,055,263)	4,811	(17,129,504)		
Nonoperating activities										
Return on long-term investments, net	2,170,115	19,538,494	10,731	—	21,719,340	(1,504,886)	865,607	11,958	—	(627,321)
Change in noncontrolling interest	19,575	—	—	—	19,575	9,222	—	—	—	9,222
Use of prior year return on long-term investments for operations	(498,049)	—	—	—	(498,049)	(2,345,738)	—	—	—	(2,345,738)
Interest expense	(5,152,703)	—	—	—	(5,152,703)	(7,586,076)	—	—	—	(7,586,076)
Loss on extinguishment of debt	(9,801,628)	—	—	—	(9,801,628)	—	—	—	—	—
Other, net	(118,327)	—	—	—	(118,327)	(217,647)	—	—	—	(217,647)
Total nonoperating activities, net	(13,381,017)	19,538,494	10,731	6,168,208	(11,645,125)	865,607	11,958	(10,767,560)		
Change in net assets before transfer for appropriation of underwater endowments	(9,590,793)	11,273,026	16,731	1,698,964	(5,724,177)	(22,189,656)	16,769	(27,897,064)		
Transfer for appropriation of underwater endowments	1,045,330	(1,045,330)	—	—	—	58,620	(58,620)	—	—	—
Change in net assets	(8,545,463)	10,227,696	16,731	1,698,964	(5,665,557)	(22,248,276)	16,769	(27,897,064)		
Net assets at beginning of the year, without noncontrolling interest	134,051,308	93,425,369	213,850,147	441,326,824	139,716,865	115,673,645	213,833,378	469,223,888		
Noncontrolling interest	1,049,907	—	—	—	1,049,907	1,069,482	—	—	—	1,069,482
Net assets at end of the year	\$ 126,555,752	\$ 103,653,065	\$ 213,866,878	\$ 444,075,695	\$ 135,120,790	\$ 93,425,369	\$ 213,850,147	\$ 442,396,306		

See accompanying notes to consolidated financial statements.

National Public Radio, Inc.

Consolidated Statements of Cash Flows

<i>For the years ended September 30,</i>	2016	2015
Cash flows from operating activities		
Change in net assets	\$ 1,698,964	\$ (27,897,064)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Permanently restricted contributions	(6,000)	(4,811)
Net realized gains on investments	(11,273,614)	(23,365,262)
Net unrealized (gains) losses on investments	(10,324,109)	26,600,102
Amortization of deferred financing costs	129,599	156,925
Amortization of discount on note payable	7,515	12,424
Amortization of premium on bonds payable	(1,950,118)	(49,002)
Depreciation	10,716,028	10,600,619
Change in allowance for doubtful accounts	1,047,158	(121,166)
Change in allowance for uncollectible contributions receivable	—	(74)
Change in discount to present value on multi-year contributions receivable	96,502	(28,232)
Loss (gain) on disposal of property and equipment	3,989	(13,568)
Investment return restricted for investment in endowment corpus	(10,731)	(11,958)
Loss on extinguishment of debt	9,801,628	—
Change in noncontrolling interest	(19,575)	(9,222)
Decrease (increase) in assets:		
Accounts receivable	(2,368,401)	(2,262,862)
Contributions receivable	(3,193,509)	3,729,587
Prepaid expenses and other assets	892,097	176,172
Increase (decrease) in liabilities:		
Accounts payable and other liabilities	2,726,779	(5,401,322)
Deferred revenue	116,770	8,854,127
Accrued interest payable	(522,699)	4,639
Bonds payable (net deferred financing costs)	(1,212,485)	—
Total adjustments	(5,343,176)	18,867,116
Net cash used in operating activities	(3,644,212)	(9,029,948)
Cash flows from investing activities		
Purchases of investments	(172,493,499)	(175,751,881)
Sales and maturities of investments	187,774,168	191,080,698
Purchases of property and equipment	(4,356,318)	(4,936,572)
Net cash provided by investing activities	10,924,351	10,392,245
Cash flows from financing activities		
Draws from line of credit	10,000,000	13,000,000
Repayments to line of credit	(12,000,000)	(11,000,000)
Repayment under note payable	(250,000)	(250,000)
Change in restricted cash and cash equivalents—for interest payable	525,887	—
Permanently restricted contributions	6,000	4,811
Investment return restricted for investment in endowment corpus	10,731	11,958
Net cash (used in) provided by financing activities	(1,707,382)	1,766,769
Net change in cash and cash equivalents	5,572,757	3,129,066
Cash and cash equivalents, beginning of year	13,468,961	10,339,895
Cash and cash equivalents, end of year	\$ 19,041,718	\$ 13,468,961
Supplemental data		
Donated securities	\$ 359,897	\$ 490,756
Cash paid for interest	7,621,142	7,613,796
Cash paid for income taxes	38,303	19,063

See accompanying notes to consolidated financial statements.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

1. ORGANIZATION AND BACKGROUND

National Public Radio, Inc. (NPR Inc.) was incorporated in 1970 following passage of the Public Broadcasting Act of 1967 (see 47 U.S.C. §396). NPR Inc. works in partnership with member stations to create a more informed public, one that is challenged and invigorated by a deeper understanding and appreciation of events, ideas, and cultures. To accomplish its mission, NPR Inc. (i) produces, acquires, and distributes noncommercial programming that meets the highest standards of public service in journalism and cultural expression; (ii) represents its member stations in matters of their mutual interest; and (iii) provides satellite interconnection for the entire public radio system.

A 23-member Board of Directors (NPR Inc. Board) governs NPR Inc. The NPR Inc. Board consists of 12 individual member station managers who are elected by their fellow member stations and 11 directors that include NPR Inc.'s President, the Chairperson of the NPR Foundation (Foundation) Board of Trustees (Foundation Board), and nine prominent members of the public selected by the NPR Inc. Board and confirmed by member stations.

The consolidated financial statements do not include the activities of member stations because those stations are independently-owned and operated. However, the net assets and activities of the following entities for which NPR Inc. maintains management and/or financial control, are included in the consolidated financial statements (hereinafter, NPR Inc. and the following organizations are collectively referred to as "NPR"):

- **Foundation**—Incorporated in 1992 as a "supporting organization," the Foundation is organized and operated exclusively for the benefit of NPR Inc. and no other charitable organization. The Foundation supports NPR Inc. through several activities (e.g., soliciting charitable contributions, conducting fundraising events, and managing an endowment fund for the benefit of NPR Inc.). The Foundation disburses funds it raises and earns on the endowment to NPR Inc. for the operation, promotion, development, capital expansion, and other valid purposes of NPR Inc. The Foundation Board is comprised of up to 60 public radio supporters from across the nation. NPR Inc.'s President and the NPR Inc. Board Chairperson are NPR Inc.'s official voting representatives (NPR Inc. Representatives) on the Foundation Board. Foundation Trustees are elected by the Foundation Board and the NPR Inc. Representatives. NPR Inc. is the sole member of the Foundation and separate Foundation financial statements are presented in the supplemental schedules.
- **NPR Media Berlin gGmbH (NPR Media Berlin)**—Formed by NPR Inc. in 2006, NPR Media Berlin is a German nonprofit limited liability company which broadcasts noncommercial educational radio programming, including news, talk, and cultural programming in Berlin, Germany. The programming consists primarily of NPR Inc.'s English language programming. The Media Authority of Berlin Brandenburg issued NPR Media Berlin an FM radio station license for the period April 1, 2006, through March 31, 2020. NPR Inc. is the sole shareholder of NPR Media Berlin. NPR Inc. is currently evaluating the long-term financial sustainability of NPR Media Berlin. Although no decision has been made, management is pursuing options that will reduce the financial subsidy provided by NPR Inc. to NPR Media Berlin, including relinquishing the FM radio station license and closing NPR Media Berlin. NPR Inc. anticipates that a decision will be made in fiscal year 2017.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

1. ORGANIZATION AND BACKGROUND (CONTINUED)

- *National Public Media, LLC (NPM)*—After acquiring National Public Broadcasting, Inc. (NPB), NPR Inc. integrated NPB with NPR Inc.'s former corporate sponsorship staff to form NPM in 2007. NPM secures public broadcasting and digital sponsorship for public radio stations and television entities, and other like-minded entities, including NPR Inc. and its member stations. NPM has three members, including NPR Inc., WGBH Educational Foundation (WGBH), and Public Broadcasting Service (PBS). Each member holds one of three positions on the NPM Board of Directors (NPM Board). Member capital percentages are 72%, 18% and 10%, for NPR Inc., WGBH, and PBS, respectively.

All significant intercompany balances and transactions were eliminated in consolidation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Basis of presentation

The consolidated financial statements were prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Based on the existence or absence of donor-imposed restrictions, NPR classifies resources into three categories as follows:

- *Unrestricted net assets* are free from donor-imposed restrictions. All revenues, gains, and losses that are not temporarily or permanently restricted by donors are included in this category. All expenses, excluding investment-related expenses, are reported as decreases in unrestricted net assets and are recognized during the period incurred. Investment expenses are netted against "Return on long-term investments" in the consolidated statements of activities in the appropriate classification of net assets.
- *Temporarily restricted net assets* are subject to donor-imposed stipulations that will be satisfied by the actions of NPR Inc. or the Foundation, the passage of time, or both. These net assets include unconditional gifts and accumulated appreciation on donor-restricted endowments which have not yet been approved for distribution by the NPR Inc. Board.
- *Permanently restricted net assets* are subject to donor-imposed restrictions that require the net assets be maintained permanently by the Foundation. Generally, the donors' imposed restrictions permit the Foundation to use all or some of the investment returns earned on related investments for certain general or specific purposes. These net assets include unconditional gifts and donor-restricted endowments (at historical value).

In the consolidated statements of activities, revenues from:

- *Contributions*, including unconditional promises to give, are recognized as revenue in the period received. Contributions for the acquisition or construction of property and equipment are released from restrictions in the period in which the assets are placed into service. Contributions of assets other than cash are recorded at their estimated fair value at the date of gift. Contributions that impose restrictions that are met in the same fiscal year the contributions are received are reported as increases in unrestricted net assets. Expirations of temporary restrictions on contributed net assets (i.e., the donor stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as "Net assets released from restriction" between the applicable classifications of net assets in the consolidated statements of activities.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Basis of presentation (Continued)

- *Corporate sponsorships* are considered exchange transactions and are recognized as revenue when credits either are aired or delivered digitally (e.g., online, mobile devices, podcasts). Corporate sponsorships paid in advance of crediting are reflected as deferred revenue until the credits either are aired or delivered digitally.
- *Commissions* represent amounts charged by NPM to customers other than NPR Inc. for securing corporate sponsorships.
- *Membership dues, station programming fees, digital services, distribution and satellite interconnection revenue* are recognized either ratably over the membership or service period, both of which generally coincide with NPR Inc.'s fiscal year or as services are provided.

B. Fair value measurements

Fair value measurements reflected in the consolidated financial statements represent the price that would be received either to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP uses a three-tiered hierarchy to categorize assets and liabilities based on the valuation methodologies employed. In addition, classification of certain investments within the fair value hierarchy is based on NPR's ability to redeem timely its interest rather than the valuation inputs. The hierarchy is defined as follows:

- *Level 1* valuation is based on unadjusted quoted prices in active markets for identical assets or liabilities that are available at the measurement date.
- *Level 2* valuation is based on inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly, and also includes investments redeemable on or near the measurement date.
- *Level 3* valuation is based on unobservable inputs for situations in which little or no market data is available, and also includes alternative investments not redeemable near the measurement date.

The fair value hierarchy gives the highest priority to observable inputs that reflect verifiable information obtained from independent source (i.e., Level 1 inputs) and the lowest priority to unobservable inputs that would reflect NPR's assumptions about how market participants would value an asset or liability based on the best information available (i.e., Level 3 inputs). NPR utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The categorization of fair value measurements by level of the hierarchy is based upon the lowest level input that is significant to the overall fair value measurement for a given asset or liability.

Transfers between categories occur when there is an event that changes the inputs used to measure the fair value of an asset or liability, or when alternative investments become more or less redeemable due to the term or other changes. Transfers between fair value categories are recognized at the end of the reporting period.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Cash and cash equivalents

Cash and cash equivalents consist of cash on hand in bank accounts, in temporary overnight investments, in interest and non-interest bearing liquid investment accounts, and in money market accounts with maturities of ninety days or less at the date of acquisition. Cash and cash equivalents are carried at cost.

As of September 30, 2016 and 2015, NPR had \$4,422,226 and \$4,464,059 of cash deposits in excess of the federal deposit insurance limit, respectively. Although these funds exceeded the federal deposit insurance limit, NPR believes there is minimum risk to the account balance.

Cash and cash equivalents that are part of NPR's investment portfolio are included in "Investments" (see Note 4) as these funds are not used for operating needs.

D. Restricted cash and cash equivalents

Restricted cash and cash equivalents consist of amounts deposited to satisfy interest obligations on NPR Inc.'s bonds payable (see Note 7(B)) and a deposit held as collateral for a standby letter of credit on NPM's New York office lease agreement.

E. Accounts receivable

Accounts receivable primarily include amounts due from (i) corporate sponsors, (ii) public radio stations for use of NPR's programming, (iii) third parties licensing NPR material, and (v) third parties for commissions, digital, and other services provided by NPR. NPR records an allowance for doubtful accounts based on its determination of the likelihood of collection for each receivable balance considering the age of the receivable and other factors impacting collection (e.g., ongoing credit evaluations of customers' financial condition). These inputs represent Level 3 inputs in the fair value hierarchy. Accounts receivable are shown in the consolidated statements of financial position net of an allowance for doubtful accounts in the amount of \$2,138,504 and \$1,091,346 as of September 30, 2016 and 2015, respectively. Uncollectible amounts will be written off when all efforts to collect these receivables have been exhausted.

F. Contributions receivable

Pledges that represent unconditional promises to give are recognized at fair value as unrestricted, temporarily, or permanently restricted contribution revenue in such period the donor makes the promise. Contributions to be received after one year are discounted to present value using discount rates that approximate U.S. Treasury borrowing rates at the end of the fiscal year in which the gift was received for the respective duration of the donor's payment plan. Amortization of the discount is recorded as additional contribution revenue. NPR records an allowance for uncollectible contributions receivable based on its determination of the likelihood of collection for each contributions receivable balance considering the age of the receivable and other factors impacting collection. These inputs represent Level 3 inputs on the fair value hierarchy.

In contrast to unconditional promises to give, conditional promises to give are not recorded until donor conditions are substantially met. There were no conditional promises to give as of September 30, 2016 and 2015.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

G. Property and equipment

Property and equipment includes land, construction-in-progress, technical equipment and software, building and improvements, office furniture, and vehicles. NPR capitalizes land, technical equipment, building and improvements, office furniture, and vehicles that cost \$1,000 or more. Land, technical equipment, building and improvements, office furniture, and vehicles are stated at cost on the dates of acquisition or if donated, at fair value on the dates of donation. NPR capitalizes software intended to be sold, leased or marketed that costs more than \$500,000. Software development costs below this threshold are expensed as incurred.

Depreciation is computed using the straight-line method (NPR Inc. uses a mid-month convention; NPM uses a full-month convention) over the assets' estimated useful lives. Useful lives range from (i) three to fifteen years for technical equipment, (ii) the greater of five years or the percentage of the product's current year revenues to its anticipated future revenues for software, (iii) ten to fifty years for buildings and building components, (iv) the shorter of the remaining useful life of the building or the life of the improvement for improvements, (v) five to eight years for office furniture, and (vi) five years for vehicles. Depreciation is not calculated on land and construction-in-progress.

H. Deferred financing costs

Costs related to the issuance of certain tax-exempt bonds were deferred and are being amortized over the remaining terms of the bonds. NPR Inc. presents the unamortized deferred financing costs as a direct deduction from the carrying amount of bonds payable, which is consistent with the presentation of discounts and premiums.

The following table provides a summary of the tax-exempt bond issues and remaining terms as of September 30, 2016:

<i>As of September 30,</i>	<i>Remaining term</i>
District of Columbia Revenue Bonds (National Public Radio, Inc. Issue) Series 2010 (Series 2010 Bonds)	4 years
District of Columbia Refunding Revenue Bonds (National Public Radio, Inc. Issue) Series 2013 (Series 2013 Bonds)	26 years
District of Columbia Refunding Revenues Bonds (National Public Radio, Inc. Issue) Series 2016 (Series 2016 Bonds)	19 years

I. Inventory

Inventory is carried at the lower of cost or market. Item costs are determined using the first-in, first-out method. Inventory, which is reported in "Prepaid expenses and other assets" in the consolidated statements of financial position, consists of the following:

<i>As of September 30,</i>	<i>2016</i>	<i>2015</i>
Equipment purchased for resale to participants in the Public Radio Satellite System (see Note 9(H))	\$ 386,836	\$ 578,923
Merchandise held for sale	696,611	805,917
Total inventory	\$ 1,083,447	\$ 1,384,840

National Public Radio, Inc.
Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

J. Charitable gift annuity split-interest agreements

NPR Inc.'s split-interest agreements with donors consist of charitable gift annuities for which NPR Inc. holds the assets. Assets held for the annuitants totaling \$237,054 and \$181,809 as of September 30, 2016 and 2015, respectively, are included in "Prepaid expenses and other assets" in the consolidated statements of financial position. Contribution revenue is recognized on the date NPR Inc. establishes the donor accounts, after recording liabilities for the present value of the estimated future payments to be made to the donors and/or other beneficiaries. Where required by states, NPR Inc. maintains separate annuitant asset accounts, reserves, and specific investment allocations. As of September 30, 2016 and 2015, NPR Inc. satisfied all state reserve requirements. NPR Inc. records the associated charitable gift annuity split-interest agreements liabilities at fair value using (i) a single life actuarial rate, adjusted by an annuity adjustment factor, provided in Section 7520 of the Internal Revenue Code of 1986, as amended (Code) and (ii) the 2000CM Mortality Table. Each year, NPR Inc. adjusts the estimated liability to reflect changes in the life expectancy of the donor (or other beneficiary) and amortization of the discount in subsequent periods. This change is recorded in "Other" in the nonoperating section of the consolidated statements of activities. At September 30, 2016 and 2015, NPR Inc.'s charitable gift annuity split-interest agreement liabilities totaled \$112,260 and \$79,320, respectively. These liabilities are reported in "Accounts payable and other liabilities" in the consolidated statements of financial position.

K. Federal awards and contracts

In 2016 and 2015, NPR Inc. recorded unrestricted revenue from the National Endowment for the Arts totaling \$145,000 and \$65,000, respectively, which is reflected in "Grants and contributions" revenue in the consolidated statements of activities.

L. Tax status and uncertain tax positions

NPR Inc. and the Foundation are exempt from federal income taxes to the extent provided in Section 501(c)(3) of the Code. However, each organization is liable for income tax on unrelated business activities as described in Section 512 of the Code. Any potential tax liability resulting from the activities of NPR Inc. and the Foundation will be offset by existing net operating loss (NOL) carry-forwards, so no provision for income taxes has been recorded in either 2016 or 2015. Because NPR Inc. and the Foundation file their respective informational returns nearly one year in arrears, the NOL carry-forwards reported below are as of the end of the preceding fiscal years (e.g., in 2016, the NOL carry-forward represents the amount as of September 30, 2015). NOL carry-forwards for NPR Inc. and the Foundation are:

<u>As of September 30,</u>	<u>2016</u>	<u>2015</u>
NPR Inc.	\$ 16,046,941	\$ 14,663,240
Foundation	427,502	808,611

The latest NOL carry-forwards will expire in fiscal year 2035.

Because the realization of the NOL carry-forwards is uncertain, neither NPR Inc. nor the Foundation recorded a deferred tax asset as of September 30, 2016 and 2015.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

L. Tax status and uncertain tax positions (Continued)

NPM is treated as a partnership for federal income tax purposes. Each member is, therefore, separately liable for any related taxes thereon. Accordingly, no provision for federal income tax has been made. NPM is, however, liable for income taxes in certain states and local jurisdictions where NPM operates. For the years ended September 30, 2016 and 2015, NPM accrued state and local income taxes totaling \$15,000 and \$9,800, respectively, which is included in the "Accounts payable and other accrued liabilities" in the consolidated statements of financial position.

NPR Media Berlin is registered as a nonprofit limited liability company under German law (denoted by "gGmbH"). As such, NPR Media Berlin is exempt from corporate income and trade taxes on all operations except those that do not serve the nonprofit purpose of the entity (i.e., unrelated business activities). Similar to NPR Inc. and the Foundation, because returns are filed one year in arrears (e.g., in 2016, the NOL carry-forward represents the amount as of September 30, 2015), the NOL carry-forward for NPR Media Berlin totaled \$836,822 and \$834,886 as of September 30, 2016 and 2015, respectively. Because the realization of the NOL carry-forward is uncertain, NPR Media Berlin has not recorded a deferred tax asset as of September 30, 2016.

There were no material interest or penalties recorded in either fiscal year 2016 or 2015.

The effects of a tax position cannot be recognized in the consolidated financial statements unless it is "more-likely-than-not" to be sustained based solely on its technical merits as of the reporting date. The more-likely-than-not threshold represents a positive assertion by management that NPR is entitled to the economic benefits of a tax position. If a tax position is not considered more-likely-than-not to be sustained based solely on its technical merits, no benefits of the position are to be recognized. Moreover, the more-likely-than-not threshold must continue to be met in each reporting period to support continued recognition of a benefit. As of September 30, 2016, there were no uncertain tax positions for which a liability should be recorded.

M. Use of estimates

The preparation of the consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses during the reporting period as well as the disclosure of contingent assets and liabilities. Actual results ultimately could differ from management's estimates and assumptions.

Significant items in NPR's consolidated financial statements subject to such estimates and assumptions include (i) valuations for certain investments without readily determinable fair values, (ii) fair value considerations, (iii) allowances for uncollectible accounts and contributions receivables, (iv) useful lives of depreciable and amortizable assets, and (v) the valuation of goodwill.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

N. Concentration of credit risk

Credit risk with respect to accounts and contributions receivable is partially mitigated by NPR through the creation of allowances for uncollectible receivables and the discounting of long-term contributions to present value. However, as of September 30, 2016, 20% of donors (12 donors) comprise approximately 78% of the contributions receivable balance. Comparatively, as of September 30, 2015, 20% of donors (13 donors) comprised approximately 76% of the contributions receivable balance. NPR believes that it has limited credit risk with respect to these donors given their relationship with and support of NPR and its activities. NPR believes that it has limited credit risk associated with the remaining balance of accounts and contributions receivable due to the diversity of its customer and donor base and the size of the amounts owed. For credit risk associated with NPR's investments, see discussion in Note 4.

O. Impairment of long-lived assets

NPR reviews asset carrying amounts whenever events or circumstances indicate that such carrying amounts may not be recoverable. When considered impaired, the carrying amount of the asset is reduced, through a nonoperating charge in the consolidated statements of activities, to its current fair value.

P. Restructuring costs

In September 2013, the NPR Inc. Board approved an organization-wide Voluntary Buyout Program (VBP), which began on September 20, 2013. Employees were required to submit an application by mid-October 2013, to be considered for participation in the VBP. Although management had the ability to either accept or reject applications based upon corporate needs and other factors, management elected to accept all VBP applications. Additionally, NPR Inc.'s and NPM's management executed a number of involuntary separations during both 2014 and 2015. These combined actions were designed to reduce administrative costs, eliminate excess capacity, and align resources with strategic ambitions. As of September 30, 2016, there was no remaining liability associated with the restructuring activities. The remaining liability at September 30, 2015, totaled \$652,675 and is reported in "Accounts payable and other liabilities" in the consolidated statements of financial position.

Q. Functional allocation of expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the consolidated statements of activities. Accordingly, certain costs have been allocated among the programs and support services benefited, based on direct salaries and fringe benefits.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

R. Accounting pronouncements adopted and recent accounting pronouncements

In July 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2013-11, *Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists*. This update provides that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset. However, if the net unrecognized tax benefit is not available at the reporting date under the tax law of the applicable jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position, or if the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purposes, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. NPR Inc. and the Foundation adopted this guidance in fiscal year 2016. The adoption of this update did not have a material effect on NPR's consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*. The update establishes a comprehensive revenue recognition standard for virtually all industries including those that previously followed industry-specific guidance. The update requires that revenue should be recognized to depict the transfer of promised goods and services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The original effective date for ASU 2014-09 would have required NPR to adopt the update in fiscal year 2018. In August 2015, the FASB issued ASU 2015-14, *Revenue from Contracts with Customers (Topic 606) - Deferral of the Effective Date*, which deferred the effective date for one year. Accordingly, the guidance is now effective for NPR's fiscal year 2019. Since the issuance of ASU 2015-14, the FASB has issued several updates intended to improve an organization's understanding and application of the revenue recognition guidance contained within ASU 2014-09. These updates include:

- In March 2016, the FASB issued ASU 2016-08, *Revenue from Contracts with Customers (Topic 606), Principal versus Agent Considerations (Reporting Revenue Gross versus Net)*. This update (a) requires an organization to determine whether it is a principal or an agent for each distinct good or service (or a distinct bundle of goods or service) to be provided to the customer, (b) illustrates how an entity that is a principal might apply the control principle to goods, services, or rights to services, when another party is involved in providing goods and services to a customer, and (c) clarifies that the purpose of certain specific control indicators is to support or assist in the assessment of whether an entity controls a good or service before it is transferred to the customer and provides more specific guidance on how the indicators should be considered.
- In April 2016, the FASB Issued ASU 2016-10, *Revenue from Contracts with Customers (Topic 606), Identifying Performance Obligations and Licensing*. This update provides additional implementation guidance regarding identifying performance obligations and the licensing of intellectual property.
- In May 2016, the FASB issued ASU 2016-12, *Revenue from Contracts with Customers (Topic 606), Narrow-Scope Improvements and Practical Expedients*. This update clarifies issues regarding assessing collectability, presentation of sales taxes collected from customers, noncash consideration, and completed contracts and contract modifications when an organization adopts ASU 2014-09.

Management continues to evaluate the potential impact of these updates on NPR's consolidated financial statements.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

R. Accounting pronouncements adopted and recent accounting pronouncements (Continued)

In August 2014, the FASB issued ASU 2014-15, *Presentation of Financial Statements—Going Concern (Subtopic 205-40): Disclosures of Uncertainties about an Entity's Ability to Continue as a Going Concern*. The update provides guidance about management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern. The update also provides related disclosures. The guidance is effective for NPR's fiscal year 2017. Presently, management does not anticipate that the adoption of this update will have a material effect on NPR's consolidated financial statements.

In January 2016, the FASB issued ASU 2016-01, *Financial Instruments - Overall (Subtopic 825-10), Recognition and Measurement of Financial Assets and Financial Liabilities*. The update affects the accounting for equity investments and financial liabilities under the fair value option, as well as the presentation and disclosure requirements for financial instruments. The guidance is effective for NPR Inc.'s fiscal year 2020. Presently, management does not anticipate that the adoption of this update will have a material effect on NPR's consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases*. The update requires a lessee to recognize a right-of use asset and lease liability, initially measured at the present value of the lease payments, in its statement of financial position. The guidance also expands the required quantitative and qualitative lease disclosures. The guidance is effective for NPR's fiscal year 2020. Management continues to evaluate the potential impact of this update on NPR's consolidated financial statements.

In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. The update changes the manner by which nonprofit organizations classify net assets as well as improves information presented financial statements and notes about a nonprofit organization's liquidity, financial performance, and cash flows. The guidance is effective for NPR's fiscal year 2019. Although management continues to evaluate the potential impact of this update on NPR's consolidated financial statements, management believes the impact of this update will be significant.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows (Topic 230)*. The update standardizes how certain transactions should be classified in the statement of cash flows. The guidance is effective for NPR's fiscal year 2019. Presently, management does not anticipate that the adoption of this update will have a material effect on NPR's consolidated financial statements.

In November 2016, the FASB issued ASU 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash*. The update requires organizations to classify transfers between cash and restricted cash as operating, investing, or financing activities, or as a combination of those activities, in the statement of cash flows. The update also clarifies how organizations should present the flow of cash into and out of a bank account that holds restricted cash. The guidance is effective for NPR Inc.'s fiscal year 2018. Presently, management does not anticipate that the adoption of this update will have a material effect on NPR's consolidated financial statements.

S. Reclassification

Certain amounts in the 2015 consolidated financial statements have been reclassified to conform to the 2016 presentation. In the consolidated statements of activities, NPR reclassified expenses associated with administrative, research, and business strategy activities from the "Content strategy and operations" operating expense line item to the "General and administrative" line item.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

T. Subsequent events

NPR evaluated subsequent events from the date of the consolidated statements of financial position through December 15, 2016, the date on which NPR's consolidated financial statements were issued. No material subsequent events were identified for either recognition or disclosure.

3. CONTRIBUTIONS RECEIVABLE

Contributions receivable are summarized below:

<i>As of September 30,</i>	2016	2015
Amounts due in:		
Less than one year	\$ 8,870,188	\$ 9,429,865
One to five years	9,206,020	5,452,834
Subtotal	18,076,208	14,882,699
Less:		
Allowance for uncollectible contributions receivable	(112,576)	(112,576)
Discount to present value (with rates ranging from 0.40% to 4.56%)	(270,032)	(173,530)
Contributions receivable, net	\$ 17,693,600	\$ 14,596,593

4. INVESTMENTS

The fair value of investments consists of the following:

<i>As of September 30,</i>	2016	2015
Cash and money market funds	\$ 4,325,163	\$ 6,720,692
Private equity	19,078,597	20,724,355
Real assets	29,406,130	28,994,685
Fixed income	90,894,984	78,721,325
Equity	109,897,849	108,543,501
Diversifiers	128,056,639	131,232,112
Privately held stock	89,640	89,640
Other	1,951,529	2,357,167
Investments	\$ 383,700,531	\$ 377,383,477

Investments consist almost entirely of the Foundation's investment portfolio. A smaller portion of the investment portfolio relates to a quasi-endowment fund, long-term reserves, operating reserve funds, and working capital funds.

NPR's investment classes, which are described in further detail below, include direct holdings that are generally traditional marketable securities such as fixed income securities, equities, mutual funds, and exchange traded funds (ETFs). NPR also holds shares or units in either institutional funds or partnerships which, where possible, are stated at net asset value (NAV) as a practical expedient.

- *Cash and money market funds* include cash and cash equivalent securities and money market funds.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

4. INVESTMENTS (CONTINUED)

- **Private equity** includes investments in funds which employ buyout and venture capital strategies and may focus on investments in turnaround situations.
- **Real assets** include investments in funds which generally hold interests in public real estate investment trusts, commercial properties or commodities, or oil and gas, normally through commingled funds.
- **Fixed income** includes investments in U.S. government debt and credit securities, and funds holding similar securities.
- **Equity** includes investments in funds which invest in U.S. and non-U.S. equity securities, equity-based derivatives, and interests in funds that invest predominantly in long but also short stocks.
- **Diversifiers** include investments in funds whose managers utilize hedged strategies and have the authority to invest in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists and may include equity securities, bonds, put or call options, swaps, currency hedges, and other instruments, and are valued accordingly.
- **Privately held stock** includes shares in a privately held company.
- **Other** includes investments in funds whose managers invest in and sell short securities and instruments, including but not limited to: (a) merger arbitrage and other forms of arbitrage involving corporate takeovers; (b) investments in companies experiencing financial distress; (c) investments in restructuring companies; (d) direct investments in operating and services businesses; and (d) other investments in securities or instruments that the fund manager believes are either undervalued or overvalued or likely to appreciate or depreciate.

Private equity, real assets, some equity, and other investment strategies frequently require the estimation of fair values by fund managers due to the absence of readily determinable market values.

Investment policy—The Investment Committee implements the *Statement of Investment Policy, Objectives and Guidelines* (Investment Policies) as approved by the NPR Inc. Board and Foundation Board. The Investment Committee is comprised of individuals from both boards and it acts as the controlling body relative to each investment under management. The Investment Committee employs an investment advisor to monitor investment managers, as well as to benchmark and evaluate each funds' performance, including investments in Level 3. Monthly evaluations are prepared for management's review and the results are communicated to the Investment Committee when the Investment Committee meets during the year. Each year, where available and applicable, management reviews the report on internal controls for fund managers and compares each fund's per share NAV to the fund's audited financial statements. There were no changes in valuation techniques noted for these funds during either 2016 or 2015.

Basis of reporting—Investments are recorded at estimated fair value. If an investment is held directly by NPR and an active market with quoted prices exists, the market price of an identical security is used to report fair value. Fair values for shares in registered mutual funds are based on published share prices. NPR's interests in alternative investment funds are generally reported at either NAV or its equivalent (e.g., partnership interest) reported by the fund managers and assessed as reasonable by NPR. NPR uses the NAV as a practical expedient to estimate the fair value of NPR's interest therein, unless it is probable that all or a portion of the investment will

National Public Radio, Inc.

Notes to Consolidated Financial Statements

4. INVESTMENTS (CONTINUED)

Basis of reporting (Continued)—be sold for an amount different than NAV. As of September 30, 2016 and 2015, NPR had no plans or intentions to sell investments at amounts different from NAV. Because of the inherent uncertainties of valuation, estimated fair values may differ significantly from values that would have been used had a ready market existed, and the differences could be material. Such valuations are determined by fund managers and generally consider variables such as operating results, comparable earnings multiples, projected cash flows, recent sales prices, and other pertinent information, and may reflect discounts for the illiquid nature of certain investments held.

The following table summarizes NPR's investments within the fair value hierarchy as of September 30, 2016:

	Level 1	Level 2	Level 3	Investments reported at NAV ¹	Total
Cash and money market funds	\$ 4,325,163	\$ —	\$ —	\$ —	\$ 4,325,163
Private equity	—	—	19,078,597	—	19,078,597
Real assets	—	—	26,257,621	3,148,509	29,406,130
Fixed income	90,894,984	—	—	—	90,894,984
Equity	52,234,073	10,051,907	—	47,611,869	109,897,849
Diversifiers	—	—	105,164,122	22,892,517	128,056,639
Privately held stock	—	—	89,640	—	89,640
Other	—	—	1,854,086	97,443	1,951,529
Investments	\$ 147,454,220	\$ 10,051,907	\$ 152,444,066	\$ 73,750,338	\$ 383,700,531

The following table summarizes NPR's investments within the fair value hierarchy as of September 30, 2015:

	Level 1	Level 2	Level 3	Investments reported at NAV ¹	Total
Cash and money market funds	\$ 6,720,692	\$ —	\$ —	\$ —	\$ 6,720,692
Private equity	—	—	20,724,355	—	20,724,355
Real assets	—	—	26,479,506	2,515,179	28,994,685
Fixed income	78,721,325	—	—	—	78,721,325
Equity	57,222,677	—	18,295,411	33,025,413	108,543,501
Diversifiers	—	—	106,022,648	25,209,464	131,232,112
Privately held stock	—	—	89,640	—	89,640
Other	—	—	2,116,159	241,008	2,357,167
Investments	\$ 142,664,694	\$ —	\$ 173,727,719	\$ 60,991,064	\$ 377,383,477

¹: Investments that are measured at fair value using the NAV practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the "Investments reported at NAV" column are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statement of financial position.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

4. INVESTMENTS (CONTINUED)

Basis of reporting (Continued)—Registered mutual funds, ETFs, and directly held fixed income securities are classified in Level 1 of the fair value hierarchy. Most investments classified in Levels 2 and 3 consist of shares or units in non-registered investment funds as opposed to direct interests in the funds' underlying securities, which may be readily marketable or not difficult to value. The inputs or methodology used for valuing or classifying investments for financial reporting purposes are not necessarily an indication of the risks associated with those investments or a reflection of the liquidity or degree of difficulty in estimating the fair value of each fund's underlying assets and liabilities. Although no investments currently contain rolling lockup provisions, certain investments previously contained rolling lockup provisions. Under such provisions, tranches of the investment are available for redemption after a specified period of time, if the Foundation makes a redemption request prior to the next available withdrawal date in accordance with the notification terms of the agreement.

The following table presents the activities for NPR's investments classified in Level 3:

<i>For the years ended September 30,</i>	2016	2015
Beginning balance	\$ 173,727,719	\$ 185,838,976
Net realized gains	8,492,399	15,727,739
Net unrealized gains (losses)	4,074,401	(5,998,785)
Purchases	5,392,271	4,451,571
Sales	(29,190,817)	(26,291,782)
Net transfers (out) in	(10,051,907)	—
Ending balance	\$ 152,444,066	\$ 173,727,719

At the end of 2016, management changed the fair value classification for one Level 3 equity investment to better align the fair value classification with the underlying portfolio exposure. There were no transfers between fair value levels during fiscal year 2015. The net realized and unrealized gains (losses) on Level 3 assets measured at fair value is reported in "Return on long-term investments, net" in the nonoperating section of the consolidated statements of activities.

Quantitative information—As of September 30, 2016, quantitative information with respect to assets measured and carried at fair value on a recurring basis using significant unobservable inputs (Level 3) follows:

Description	Fair Value	Principal Valuation Technique	Unobservable Inputs	Weighted Average
Private equity	\$ 19,078,597	Market approach	Values assigned to underlying funds less liabilities	N/A
Real assets	\$ 26,257,621	Market approach	Values assigned to underlying funds less liabilities	N/A
Diversifiers	\$ 105,164,122	Market approach	Values assigned to underlying funds less liabilities	N/A
Other	\$ 1,854,086	Market approach	Values assigned to underlying funds less liabilities	N/A

National Public Radio, Inc.

Notes to Consolidated Financial Statements

4. INVESTMENTS (CONTINUED)

Investment income—The components of investment income are summarized below:

<i>For the years ended September 30,</i>	2016	2015
Interest and dividends	\$ 2,976,784	\$ 3,860,412
Net realized gain	11,273,883	23,365,262
Net unrealized gain (loss)	10,322,912	(26,600,102)
Investment expenses	(1,133,720)	(1,167,295)
Investment income (loss)	\$ 23,439,859	\$ (541,723)

Investment income reported in the consolidated statements of activities was as follows:

<i>For the years ended September 30,</i>	2016	2015
Operating activities:		
Return on working capital investments—unrestricted	\$ 32,754	\$ 9,661
Return on long-term investments designated for current operations—unrestricted	1,687,765	75,937
Nonoperating activities:		
Return on long-term investments, net:		
Unrestricted	2,170,115	(1,504,886)
Temporarily restricted	19,538,494	865,607
Permanently restricted	10,731	11,958
Investment income (loss)	\$ 23,439,859	\$ (541,723)

Liquidity—Investment liquidity as of September 30, 2016, is aggregated below based on redemption or sale period:

	Total
Daily (consists of cash and money market funds, fixed income investments, and portions of equity and real asset investments)	\$ 150,602,728
Monthly (consists of portions of diversifiers and equity investments)	51,794,021
Quarterly (consists of portions of diversifiers and equity investments)	81,060,573
Semi-annual (consists of a portion of diversifiers)	10,514,400
Annually (consists of a portion of diversifiers)	24,089,640
Other (e.g., every second anniversary of investment; consists of a portion of diversifiers)	4,907,561
Amount considered to be illiquid (consists of privately held stock and portions of diversifiers, private equity and real assets investments)	60,731,608
Total investments	\$ 383,700,531

Investments with daily liquidity generally do not require advance notice prior to withdrawal. Investments with monthly, quarterly, annual, and other similar extended redemption frequencies typically require notice periods ranging from ten to ninety days.

Commitments—Certain private equity, diversifiers, and real asset investments are made through limited partnerships. Under the terms of these agreements, the Foundation is obligated to remit additional funding periodically as capital calls are exercised by the manager. These partnerships have a limited existence, and such agreements may provide for annual extensions for the purpose of disposing portfolio positions and returning capital to investors. However, depending on market conditions, the inability to execute the fund's strategy, and other factors, a manager may extend the terms of a fund beyond its originally anticipated existence or may wind the fund down prematurely. As a result, the timing and amount of future capital liquidity calls expected to be

National Public Radio, Inc.

Notes to Consolidated Financial Statements

4. INVESTMENTS (CONTINUED)

Commitments (Continued)—exercised in any particular future year is uncertain. Unfunded commitments will be funded either by cash available in the investment portfolio or by liquidating other investments based on management's assessment. The aggregate amount of unfunded commitments associated with private equity, diversifiers, and real asset investments as of September 30, 2016, was \$6,772,000, \$4,500,000, and \$14,300,450, respectively.

5. PROPERTY AND EQUIPMENT

Property and equipment is summarized below:

<i>As of September 30,</i>	2016	2015
Land	\$ 55,753,066	\$ 55,753,066
Construction-in-progress	45,037	305,645
Technical equipment and software	63,467,093	62,518,662
Building and improvements	150,971,989	150,938,974
Office furniture	7,445,538	7,524,630
Vehicles	32,066	56,133
Total property and equipment	277,714,789	277,097,110
Less: Accumulated depreciation	(58,381,776)	(51,400,398)
Property and equipment, net	\$ 219,333,013	\$ 225,696,712

In April 2013, NPR Inc. completed construction of and occupied its new headquarters building. During the construction of the headquarters building, NPR Inc. capitalized interest totaling \$25,146,322. NPR Inc. is amortizing this interest over the remaining life of the building. In 2016 and 2015, amortization of capitalized interest was \$502,926 and is included in depreciation expense. The unamortized balance of capitalized interest is \$23,407,035 as of September 30, 2016, and \$23,909,961 as of September 30, 2015.

As discussed in Note 2(G), NPR Inc. capitalizes software intended to be sold, leased or otherwise marketed that costs more than \$500,000. Software development costs below this threshold are expensed as incurred. The amount of costs capitalized within any fiscal year depends upon the nature of software development activities and projects in the respective year. Capitalized software costs are amortized on a straight-line method (NPR Inc. uses a mid-month convention) over the greater of five years or the percentage of the product's current year revenues to its anticipated future revenues for software. The following table presents NPR's capitalized software activities for the year ended September 30, 2016:

	Capitalized Software	Accumulated Amortization	Net
Balance at October 1, 2015	\$ 3,575,411	\$ (2,469,376)	\$ 1,106,035
Additions	302,372	(586,229)	(283,857)
Deletions	—	—	—
September 30, 2016 balance	\$ 3,877,783	\$ (3,055,605)	\$ 822,178

National Public Radio, Inc.
Notes to Consolidated Financial Statements

5. PROPERTY AND EQUIPMENT (CONTINUED)

The following table presents NPR's capitalized software activities for the year ended September 30, 2015:

	Capitalized Software	Accumulated Amortization	Net
Balance at October 1, 2014	\$ 3,287,480	\$ (1,756,693)	\$ 1,530,787
Additions	287,931	(712,683)	(424,752)
Deletions	—	—	—
September 30, 2015 balance	\$ 3,575,411	\$ (2,469,376)	\$ 1,106,035

6. GOODWILL

Goodwill represents the excess of the purchase price over the net amount assigned to identifiable assets acquired and liabilities assumed in the purchase of NPB and formation of NPM in 2007. NPM performed a qualitative assessment test to determine if indicators of impairment existed and concluded that no goodwill impairment had occurred as of September 30, 2016. However, NPM has elected the accounting alternative for the subsequent measurement of goodwill and is amortizing the goodwill on a straight-line basis over a period of 10 years. Amortization expense in 2016 and 2015 totaled \$182,284 and \$182,283, respectively. However, under guidance developed by the American Institute of Certified Public Accountants Not-for-Profit Entities Expert Panel, if the reporting consolidated entity is a nonprofit organization, the nonprofit is not currently permitted to adopt the accounting alternative. Accordingly, NPR reversed the amortization expense in consolidation.

On July 6, 2016, NPR Inc. provided written notice to NPM that it was exercising its right to terminate its representation agreement with NPM effective 12 months from the date of the notice. NPR Inc. and NPM are working toward a renewed representation agreement that is more reflective of the current market environment. However, as NPR Inc. is the largest NPM client, failure to successfully renegotiate and renew the representation agreement could raise concerns about NPM's ability to continue as a going concern. Additionally, unsuccessful negotiations could result in the complete write-off of goodwill.

7. DEBT

A. Note payable

In 2008, NPR Inc. assumed a \$2 million term note with The Ford Foundation as a result of its acquisition of the nonprofit Public Interactive (which has since ceased operations and become NPR Inc.'s Digital Services division). The note originally matured in February 2013. In 2011, NPR Inc. and The Ford Foundation negotiated an amendment to the note which extended the maturity date until February 6, 2017.

The amended note continues to bear interest at a fixed annual rate of one percent and interest is payable each calendar quarter, in arrears, until maturity. Because the note bears interest at a below-market rate, NPR Inc. recorded the fair value of the note using the imputed interest rate of 3.09%. Each year, NPR Inc. accretes the carrying amount of the note using the effective interest method and records a corresponding release of temporarily restricted net assets.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

7. DEBT (CONTINUED)

A. Note payable (Continued)

In 2016 and 2015, the accretion of the note carrying value totaled \$7,515 and \$12,424, respectively, which was included in "Interest expense" in the consolidated statements of activities. NPR Inc. recognized \$18,445 and \$18,259 in total interest expense related to this note in the consolidated statements of activities for the years ended September 30, 2016 and 2015, respectively.

NPR Inc. will pay the final principal payment of \$250,000 in 2017.

B. Bonds payable

NPR Inc. financed the construction of its new headquarters building using the Series 2010 Bonds. Originally, the Series 2010 Bonds totaled \$162,125,000.

Early Extinguishment of Debt—In 2013, NPR Inc. completed an advance refunding of \$87,430,000 of the Series 2010 Bonds when the District of Columbia issued the Series 2013 Bonds. The proceeds of the Series 2013 Bonds were deposited into an irrevocable defeasance account to provide for all future debt service on the refunded portion of the Series 2010 Bonds.

In 2016, NPR Inc. completed a second advance refunding of \$70,075,000 of the Series 2010 Bonds when the District of Columbia issued the Series 2016 Bonds. Similar to the Series 2013 Bonds, the proceeds of the Series 2016 Bonds were deposited into an irrevocable defeasance account to provide for all future debt service on the refunded portion of the Series 2010 Bonds.

As a result of the 2016 advance refunding, NPR Inc. incurred a loss on extinguishment of debt totaling \$9,801,628 which is reported in "Other" in the nonoperating section of the consolidated statements of activities. Furthermore, NPR considers the refunded portions of the Series 2010 Bonds defeased and reduced its liability on the Series 2010 Bonds.

Series 2010 Bonds—The unrefunded Series 2010 Bonds bear interest at fixed rates ranging from approximately three percent to five percent. Interest, which is payable semi-annually, is due each October 1st and April 1st. Interest expense on the Series 2010 Bonds totaled \$539,079 in 2016 and \$3,877,656 in 2015. The unrefunded Series 2010 Bonds have maturities ranging from April 1, 2018, through April 1, 2020.

Series 2013 Bonds—The Series 2013 Bonds bear interest at fixed rates ranging from three to five percent. Similar to the Series 2010 Bonds, interest is payable semi-annually and due each October 1st and April 1st. Interest expense on the Series 2013 Bonds totaled \$3,517,142 in 2016 and \$3,659,332 in 2015.

The serial portion of the Series 2013 Bonds has maturities ranging from April 1, 2017, through April 1, 2026. The term portion has maturities ranging April 1, 2027, through April 1, 2042.

Subject to the discretion of the issuer, the portions of the Series 2013 Bonds that have maturities either on or after April 1, 2024, are subject to an optional redemption either in whole or in part beginning on April 1, 2023. Series 2013 Bonds that have maturities either on or after April 1, 2034, are subject to mandatory sinking fund redemption prior to the April 1st maturities. The redemption price of these bonds equals 100% of the principal amount being redeemed, plus interest accrued through the redemption date.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

7. DEBT (CONTINUED)

B. Bonds payable (Continued)

Series 2016 Bonds—The Series 2016 Bonds bear interest at fixed rates ranging from three to five percent. Similar to the Series 2010 Bonds, interest is payable semi-annually and due each October 1st and April 1st. Interest expense on the Series 2016 Bonds totaled \$1,053,779 in 2016.

The Series 2016 Bonds have maturities ranging from April 1, 2019, through April 1, 2035. The Series 2016 Bonds maturing on or after April 1, 2027, are subject an optional redemption either in whole or in part beginning on April 1, 2026. The redemption price of these bonds equals 100% of the principal amount being redeemed, plus interest accrued through the redemption date.

Deferred financing costs—NPR Inc. deferred costs totaling \$3,446,496 related to the issuance of the Series 2010 Bonds. During 2013 and 2016, and as a result of the defeasance of portions of the Series 2010 Bonds, NPR Inc. wrote off \$1,597,168 and \$1,181,198, respectively, of the unamortized deferred financing costs.

In 2013 and 2014, NPR Inc. deferred an additional \$1,762,690 and \$8,548, respectively, in costs related to the issuance of the Series 2013 Bonds. In 2016, NPR Inc. deferred an additional \$1,212,485 in costs related to the issuance of the Series 2016 Bonds.

In 2016 and 2015, bond issuance cost amortization expense was \$129,599 and \$156,925, respectively, and is reported in “Other” in the nonoperating section of the consolidated statements of activities.

Outstanding Principal, Unamortized Premium, and Unamortized Deferred Financing Cost Balances—The outstanding principal and unamortized premium and deferred financing cost balances on the Series 2010 Bonds, Series 2013 Bonds, and Series 2016 Bonds as of September 30, 2016, were:

Series	Outstanding principal	Unamortized premium	Deferred financing costs, net	Total
2010 Bonds	\$ 8,275,000	\$ 314,322	\$ (134,696)	\$ 8,454,626
2013 Bonds	87,430,000	1,141,542	(1,561,854)	87,009,688
2016 Bonds	70,075,000	11,086,993	(1,187,731)	79,974,262
Totals	\$ 165,780,000	\$ 12,542,857	\$ (2,884,281)	\$ 175,438,576

The outstanding principal and unamortized premium and deferred financing cost balances on the Series 2010 Bonds and Series 2013 Bonds as of September 30, 2015, were:

Series	Outstanding principal	Unamortized premium	Deferred financing costs, net	Total
2010 Bonds	\$ 79,250,000	\$ 3,687,134	\$ (1,359,484)	\$ 81,577,650
2013 Bonds	87,430,000	1,285,411	(1,623,109)	87,092,302
Totals	\$ 166,680,000	\$ 4,972,545	\$ (2,982,593)	\$ 168,669,952

National Public Radio, Inc.
Notes to Consolidated Financial Statements

7. DEBT (CONTINUED)

B. Bonds payable (Continued)

Schedule of Maturities—Maturities of bonds payable were as follows as of September 30, 2016:

	Series 2010 Bonds	Series 2013 Bonds	Series 2016 Bonds	Total
2017	\$ —	\$ 85,000	\$ —	\$ 85,000
2018	1,900,000	90,000	—	1,990,000
2019	3,110,000	90,000	155,000	3,355,000
2020	3,265,000	95,000	160,000	3,520,000
2021	—	100,000	3,595,000	3,695,000
Thereafter	—	86,970,000	66,165,000	153,135,000
Totals	\$ 8,275,000	\$ 87,430,000	\$ 70,075,000	\$ 165,780,000

Total Interest Expense on Bonds Payable—NPR Inc. recognized \$5,152,703 and \$7,536,988 of interest expense related to the bonds payable in the consolidated statements of activities during the years ended September 30, 2016 and 2015.

C. Line of Credit

In November 2012, NPR Inc. established an unsecured revolving line of credit with SunTrust Bank to support either working capital or general corporate uses. The maximum loan amount is \$25 million, and any amounts borrowed are payable on March 31, 2017. The line of credit accrues interest at a rate equal to LIBOR plus 0.99%. The line of credit contains nonfinancial covenants with which NPR Inc. complied in 2016 and 2015.

During fiscal years 2016 and 2015, NPR Inc. made draws under the line of credit and, as a result, had interest expense of \$31,773 and \$30,829, respectively. There was no balance outstanding on this credit facility on September 30, 2016. As of September 30, 2015, there was \$2,000,000 outstanding on this credit facility.

D. Aggregate maturities on NPR Inc.'s debt obligations

The aggregate maturities on NPR Inc.'s debt obligations as of September 30, 2016, were as follows:

2017	\$ 335,000
2018	1,990,000
2019	3,355,000
2020	3,520,000
2021	3,695,000
Thereafter	153,135,000
Total debt obligations	\$ 166,030,000

8. RETIREMENT PLAN

NPR Inc. offers a defined contribution plan under Section 403(b) of the Code for its administrative and union employees (NPR Plan). Under the NPR Plan, NPR Inc. contributes a percentage of the base compensation of each properly enrolled employee who has completed two years of qualified service with NPR Inc. For the years ended September 30, 2016 and 2015, NPR Inc. made contributions to the NPR Plan of \$5,149,777 and \$4,907,706, respectively.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

8. RETIREMENT PLAN (CONTINUED)

In fiscal year 2003, NPR Inc. established two deferred compensation plans to provide certain highly compensated employees with the ability to defer a portion of their compensation under Section 457(b) of the Code (NPR Deferred Plans). The assets of the NPR Deferred Plans are held by NPR Inc. until disbursed to the participating employees. The NPR Deferred Plans are funded entirely from the compensation of the participating employees. Contributions made by the participating employees either vest immediately or vest upon the completion of specified events. During 2014, one of the participating employees withdrew the balance of his funds. The remaining participating employee had a balance, including interest, of \$43,818 and \$39,253 as of September 30, 2016 and 2015, respectively. In the consolidated statements of financial position, the assets and liability associated with the NPR Deferred Plans are components of "Prepaid expenses and other assets" and "Accounts payable and other liabilities," respectively.

NPM offers a savings plan under Section 401(k) of the Code for its employees (NPM Plan). Participants may, voluntarily, contribute and defer a portion of their wages up to the maximum amount allowable. NPM, at the discretion of the NPM Board, may make contributions on behalf of the employees. For the years ended September 30, 2016 and 2015, NPM made contributions to the NPM Plan of \$556,055 and \$511,635, respectively.

9. CONTINGENCIES AND COMMITMENTS

A. Concentration of Employees Covered by Collective Bargaining Agreements

At the end of 2016 and 2015, approximately 46% and 48%, respectively, of NPR Inc.'s active employees were members of either the National Association of Broadcast Employees and Technicians union (NABET) or the Screen Actors Guild—American Federation of Television and Radio Artists, Washington-Baltimore union (SAG—AFTRA). During 2015, NPR ratified new contracts with each union. The SAG—AFTRA collective bargaining agreement expires on June 30, 2017 and the NABET collective bargaining agreement expires March 31, 2019. While not assured, NPR Inc. believes that it will successfully renegotiate and renew the SAG-AFTRA collective bargaining agreement.

B. Leases and space licenses

NPR has operating leases for equipment and office space. Rental expense for equipment, office space, and program requirements included in the consolidated statements of activities for the years ended September 30, 2016 and 2015, was \$2,815,842 and \$2,787,831, respectively.

NPR Inc. licenses excess office space to organizations. The space license agreements expire at various times through fiscal year 2021. Income from space license agreements included in the consolidated statements of activities was \$491,521 and \$391,268 for fiscal years 2016 and 2015, respectively.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

9. CONTINGENCIES AND COMMITMENTS (CONTINUED)

B. Leases and space licenses (Continued)

The future minimum lease payments (FMLP), net of space license income, associated with NPR's equipment and space rental leases and office space licenses are as follows as of September 30, 2016:

	Office space rental FMLP	Less: Office space license Income	Total FMLP, net
2017	\$ 1,399,307	\$ (586,831)	\$ 812,476
2018	1,432,155	(590,384)	841,771
2019	1,337,118	(567,801)	769,317
2020	1,081,690	(584,835)	496,855
2021	997,804	(347,049)	650,755
Thereafter	413,786	—	413,786
Total	\$ 6,661,860	\$ (2,676,900)	\$ 3,984,960

C. Audits of costs incurred under select foundation and all government grants

Costs incurred under select foundation and all government grants are subject to audit. While no audits occurred in 2016, two non-federal audits occurred in 2015. One of the two 2015 audits resulted in potential questioned costs approximating \$1.2 million for NPR Inc. In 2015, NPR Inc. (a) wrote-off all receivables from the awarding agency related to this activity and (b) recorded a liability of approximately \$760,000 for money already paid to NPR Inc. as of September 30, 2015. During 2016, the awarding agency provided additional information regarding the penultimate liability which resulted in a reduction of the prior year liability to approximately \$70,000. The 2016 and 2015 liability is recorded in "Accounts payable and other liabilities" in the consolidated statements of financial position. NPR Inc. continues to work with the primary awarding agency to determine the amount of the final liability and the manner of repayment.

The ultimate liability, if any, from future audits is not expected to have a material adverse effect on NPR's financial position.

D. Litigation

NPR Inc. is subject to various legal claims and contingencies arising in the ordinary course of NPR Inc.'s business. NPR Inc.'s exposure is generally limited through insurance coverage. While the outcomes of such matters are uncertain, management believes that their ultimate resolution will not have a material adverse effect on the NPR Inc.'s financial position.

E. Personal services contracts, contributor and employment agreements

Personal services contracts, contributor and employment agreements exist between NPR Inc. and news analysts, hosts, freelancers, and story contributors. Agreements with fixed termination dates expire at various times through fiscal year 2020. NPR Inc. has four agreements which continue in perpetuity until terminated.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

9. CONTINGENCIES AND COMMITMENTS (CONTINUED)

F. Indemnification

From time to time, NPR Inc. enters into agreements for the acquisition or sale (including licensing) of goods or services in which NPR Inc. agrees to indemnify the other party. During 2016 and 2015, NPR Inc. had no losses as a result of its indemnification obligations. Additionally, NPR Inc. is not aware of any material liability arising from its indemnification obligations as of September 30, 2016.

G. Letter of credit

In 2006, and to comply with the requirements of the lease of its New York Bureau office space, NPR Inc. entered into a letter of credit agreement with SunTrust Bank totaling \$149,804. From the inception of the letter of credit through September 30, 2016, there has been no activity.

H. Public Radio Satellite System

The Public Radio Satellite System (PRSS) consists of a lease of satellite transponders and related ground equipment, through which public radio programming is distributed to interconnected public radio stations. The leasehold rights for the satellite transponders and ground equipment not owned by individual interconnected stations are owned by the Public Radio Satellite Interconnection System Charitable Trust (SuperTrust) which was created on July 16, 1990. The original SuperTrust agreement, created on July 16, 1990, was amended on May 13, 2014. The May 2014 amendment replaces all previous trust arrangements.

The SuperTrust is a qualified tax-exempt charitable trust that holds title to the leased and purchased satellite equipment and transponders in trust for the benefit of interconnected public radio stations. The power and duties to administer the SuperTrust are vested in three trustees duly elected by the participating interconnected public radio stations. Certain actions contemplated by the SuperTrust agreement, however, require a majority vote of the participating interconnected public radio stations.

Since inception, the SuperTrust has executed various agreements with NPR Inc. to either lease or sublease its assets to NPR Inc. These agreements, under which NPR Inc. operates the PRSS, include leases for the satellite transponders and the ground equipment not owned by individual interconnected stations. While the various agreements do not require NPR Inc. to make lease payments, NPR Inc. is responsible for the cost of maintaining and repairing the equipment covered by the lease.

The SuperTrust lease covering the ground equipment not owned by individual interconnected stations automatically renews each year. The leases may be terminated, without cause, by a majority vote of the participating public radio stations at any time with 24 months' notice. In the event of default by NPR Inc., the leases may be terminated after conclusion of the specified cure period provided in the SuperTrust lease by a majority vote of the SuperTrust trustees.

On October 27, 2000, the SuperTrust and NPR executed a new transponder sublease agreement covering the satellite transponders on a Galaxy IVR satellite (since replaced by the Galaxy 16). The term of the transponder sublease parallels the terms of the transponder lease with the satellite's owner, Intelsat. In October 2008, a fourth C-band transponder was secured from Intelsat, after which the lease contract with Intelsat was extended to June 25, 2018. NPR Inc. made the final lease payment in December 2013. This payment, which totaled approximately \$13 million, covers the period from the end of fiscal year 2014 through June 25, 2018. In April 2016, NPR Inc. made a \$1.8 million payment to extend the lease of one satellite transponder from 2018 to 2020.

National Public Radio, Inc.
Notes to Consolidated Financial Statements

9. CONTINGENCIES AND COMMITMENTS (CONTINUED)

H. Public Radio Satellite System (Continued)

Beginning in 1988, Congress has, periodically, authorized funds to replace, refurbish, and upgrade the public radio and television satellite interconnection systems. Typically, the authorizing legislation established a special fund administered by the Corporation for Public Broadcasting (CPB) which, in turn, contracted with NPR Inc. to carry-out the public radio portion of the project. The most recent of these Congressional funding arrangements for public radio occurred in 2008 and totaled \$72.9 million. In May 2008, NPR Inc. and CPB entered into an agreement to utilize these funds for not only the satellite lease agreement, but also for the upgrade of the ContentDepot® System (which is utilized by the stations and producers within PRSS), replacement of ground equipment, and business continuity planning and testing. As of September 30, 2016, CPB had disbursed the entire grant, as follows:

For the years ended September 30,

2008	\$	5,078,062
2009		3,430,000
2010		30,625,000
2011		19,550,801
2012		5,328,000
2013		2,369,653
2014		1,060,000
2015		1,900,000
2016		3,558,484
Total	\$	72,900,000

In 2016, NPR Inc. submitted its next request to CPB for upgrading and improving the current PRSS technology to reduce the use of satellite bandwidth. The request, which totaled \$53.5 million and covers a 10-year period, is still being considered by CPB as of September 30, 2016.

10. NET ASSETS

A. Temporarily restricted net assets

Temporarily restricted net assets consisted of the following:

<i>As of September 30,</i>	2016	2015
Earnings on donor-restricted endowment available for distribution (see Note 10(C))	\$ 79,938,215	\$ 76,535,721
Purpose (e.g., international reporting, education reporting, NPR Music)	19,786,735	\$ 15,681,379
Charitable gift annuities	98,587	84,423
Time restricted for periods after fiscal year end	3,829,528	1,123,846
Temporarily restricted net assets	\$ 103,653,065	\$ 93,425,369

National Public Radio, Inc.

Notes to Consolidated Financial Statements

10. NET ASSETS (CONTINUED)

A. Temporarily restricted net assets (Continued)

Net assets released from donor-imposed restrictions are summarized below:

<i>For the years ended September 30,</i>	2016	2015
Grants and contributions:		
Purpose restriction fulfilled	\$ 7,420,897	\$ 12,250,167
Time restrictions expired	820,909	1,699,163
Distribution from endowment to support operations	13,702,578	15,059,002
Contributions released from restrictions	\$ 21,944,384	\$ 29,008,332

B. Permanently restricted net assets

Permanently restricted net assets consisted of the following:

<i>As of September 30,</i>	2016	2015
NPR's general mission and operations	\$ 198,737,140	\$ 198,727,992
Journalistic excellence	11,052,610	11,052,610
Digital innovations/new technologies	1,500,000	1,500,000
Cultural journalism	1,226,128	1,215,398
Jazz journalism and programming	1,000,000	1,000,000
Operation of NPR facilities	250,000	250,000
Science journalism	100,000	100,000
Permanently restricted contributions not yet deposited into the endowment investment account as of year end	1,000	4,147
Permanently restricted net assets	\$ 213,866,878	\$ 213,850,147

C. Endowment net assets

NPR's endowment consists of 55 funds established by donors for a variety of purposes as outlined in Note 10(B). The endowment balance also includes a quasi-endowment account that was established by the NPR Inc. Board in 1998 with the operating cash reserves of NPR Inc.'s Distribution division. The NPR Inc. Board directed that the quasi-endowment be maintained to provide long-term support of the PRSS. Because the NPR Inc. Board retains the authority to alter or eliminate the quasi-endowment fund, it is classified as a component of unrestricted net assets.

Endowment net assets consisted of the following as of September 30, 2016:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment accounts	\$ (140,671)	\$ 79,938,215	\$ 213,866,878	\$ 293,664,422
Quasi-endowment account	7,909,478	—	—	7,909,478
Total endowment net assets	\$ 7,768,807	\$ 79,938,215	\$ 213,866,878	\$ 301,573,900

National Public Radio, Inc.
Notes to Consolidated Financial Statements

10. NET ASSETS (CONTINUED)

C. Endowment net assets (Continued)

Endowment net assets consisted of the following as of September 30, 2015:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment accounts	\$ (1,186,001)	\$ 76,535,721	\$ 213,850,147	\$ 289,199,867
Quasi-endowment account	7,642,147	—	—	7,642,147
Total endowment net assets	\$ 6,456,146	\$ 76,535,721	\$ 213,850,147	\$ 296,842,014

Interpretation of Relevant Law—The NPR Inc. Board requires the preservation of the corpus (historic dollar value) of donor-restricted endowment funds absent explicit donor stipulations to the contrary. NPR therefore classifies as permanently restricted net assets (i) the original value of gifts donated to the permanent endowment, (ii) the original value of subsequent gifts to the permanent endowment, and (iii) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the endowment. Appreciation on donor-restricted endowment funds is classified in temporarily restricted net assets until those amounts are approved for distribution by the Foundation Board in a manner consistent with the standard of prudence prescribed by the Uniform Prudent Management of Institutional Funds Act incorporated into NPR’s Investment Policies. The amounts appropriated for expenditure are based on the endowment distribution policy.

Distribution Policy—NPR utilizes the total return concept (income yield and appreciation) in the management of its endowment. NPR’s distribution policy is designed to stabilize the annual spending levels and preserve the real value of the endowment over time. In accordance with NPR’s policy, a predetermined endowment-distribution rate consistent with NPR’s total return objective has been established and approved by the NPR Inc. Board. The distribution rate is calculated as 4% of the average March 31st fair value of investments for the preceding twelve fiscal quarters. This amount is reported as “Distribution from endowment to support operations” in the consolidated statements of activities.

Return Objectives and Risk Parameters—Under NPR’s Investment Policies, NPR invests its endowment assets in a manner that is intended to produce an average real rate of return that exceeds the 4% distribution rate over the long term and provides a predictable stream of funding to programs and operations supported by the endowment assets. Actual returns in any given year may vary from this amount.

Funds with Deficiencies—From time to time, the fair value of the investment assets associated with a permanently restricted fund may fall below the fund’s corpus. Deficiencies of this nature are reported in unrestricted net assets. Subsequent gains that restore the fair value of such fund to the corpus will be reported as an increase in unrestricted net assets within the consolidated statements of activities. At September 30, 2016, the cumulative amount of deficiencies reported in unrestricted net assets was \$140,671 after \$1,045,330 in recoveries during 2016. At September 30, 2015, the cumulative amount of deficiencies reported in unrestricted net assets was \$1,186,001 after \$58,620 in recoveries during 2015.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

10. NET ASSETS (CONTINUED)

C. Endowment net assets (Continued)

Changes in endowment net assets—Changes in endowment net assets for the year ended September 30, 2016 were as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Balance at September 30, 2015	\$ 6,456,146	\$ 76,535,721	\$ 213,850,147	\$ 296,842,014
Investment income:				
Interest and dividends	35,714	2,558,361	—	2,594,075
Net realized and unrealized gain	780,942	17,663,399	—	18,444,341
Investment management expenses	(31,394)	(960,627)	—	(992,021)
Total investment income	785,262	19,261,133	—	20,046,395
Distribution from endowment to support operations	(517,931)	(14,802,578)	—	(15,320,509)
Contributions	—	—	6,000	6,000
Reclassification for underwater endowments	1,045,330	(1,045,330)	—	—
Purchasing power addition	—	(10,731)	10,731	—
September 30, 2016 balance	\$ 7,768,807	\$ 79,938,215	\$ 213,866,878	\$ 301,573,900

The “Distribution from endowment to support operations” presented above represents the distribution amount approved by the NPR Inc. Board that was withdrawn from the endowment. The amount does not agree to the amount reported in the consolidated statement of activities because the Foundation retained \$1.1 million of the approved amount for distribution to NPR Inc. in 2017.

Changes in endowment net assets for the year ended September 30, 2015, were as follows:

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Balance at September 30, 2014	\$ 7,890,966	\$ 90,591,637	\$ 213,833,378	\$ 312,315,981
Investment income:				
Interest and dividends	282,075	2,643,513	—	2,925,588
Net realized and unrealized loss	(748,295)	(609,019)	—	(1,357,314)
Investment management expenses	(42,293)	(960,830)	—	(1,003,123)
Total investment income	(508,513)	1,073,664	—	565,151
Distribution from endowment to support operations	(984,927)	(15,059,002)	—	(16,043,929)
Contributions	—	—	4,811	4,811
Reclassification for underwater endowments	58,620	(58,620)	—	—
Purchasing power addition	—	(11,958)	11,958	—
September 30, 2015 balance	\$ 6,456,146	\$ 76,535,721	\$ 213,850,147	\$ 296,842,014

National Public Radio, Inc.

Notes to Consolidated Financial Statements

11. DONATED SERVICES AND MATERIALS

From time to time, NPR Inc. receives contributed professional services from third parties. Donated services and materials received during the years ended September 30, 2016 and 2015, were measured at their estimated fair value based on similar value of like goods and services and have been included as support and expense in the consolidated statements of activities.

NPR Inc. receives other donated services from volunteers in connection with its operations. These services do not require specialized skills and, therefore, do not meet the requirement to be recognized in the consolidated financial statements.

NPR Inc. periodically receives contributed long-lived assets from donors. NPR Inc. does not imply a time restriction that expires over the useful life of a contributed long-lived asset unless otherwise stipulated by the donor. Generally, the value for contributed long-lived assets is recognized when the contributed long-lived asset is acquired and placed into service. For the years ended September 30, 2016, NPR Inc. did not receive any material contributed long-lived assets.

12. BARTER TRANSACTIONS

Periodically, NPR Inc. enters into barter transactions with third parties. In these transactions, NPR Inc. and the third party exchange services in approximately the same value provided by each party. NPR Inc. records the value of the services provided under such agreements as support and expense in the consolidated statements of activities similar to the manner in which NPR Inc. records donated services and materials. NPR Inc. did not enter into a barter transaction during 2016. In 2015, NPR Inc. recorded \$76,394 as support and expense from barter transactions.

13. NONCONTROLLING INTEREST

Noncontrolling interest on the consolidated statements of financial position consists of capital contributed by WGBH and PBS adjusted by net income (loss) and after reductions for distributed capital. Net income (loss) is allocated as defined in the NPM limited liability company agreement, as amended (NPM LLC Agreement). Future liquidations, if any, are proportionate to the extent of either WGBH's or PBS' positive capital balances. As of the end of fiscal years 2016 and 2015, noncontrolling interest is as follows:

<i>As of September 30,</i>	2016		2015	
WGBH	\$	523,526	\$	536,110
PBS		526,381		533,372
Total noncontrolling interest	\$	1,049,907	\$	1,069,482

During 2016 and 2015, NPM made no distributions to either WGBH or PBS.

14. RELATED PARTY TRANSACTIONS

NPM conducts activities on behalf of and with WGBH and PBS. With regard to NPM's gross billings:

<i>For the years ended September 30,</i>	2016	2015
Percentage of NPM's gross billings placed with WGBH	2%	2%
Percentage of NPM's gross billings placed with PBS	12%	14%

National Public Radio, Inc.
Notes to Consolidated Financial Statements

14. RELATED PARTY TRANSACTIONS (CONTINUED)

With regard to NPM's accounts payable:

<i>As of September 30,</i>	2016	2015
Percentage of NPM's accounts payable owed to WGBH	1%	1%
Percentage of NPM's accounts payable owed to PBS	3%	5%

During fiscal year 2009, NPM launched the Public Media Interactive (PMI) network, of which WGBH is a member. The PMI network is a digital offering that monetizes unsold digital inventory on member stations' websites. The PMI network provides incremental digital revenues to participating stations. For fiscal years 2016 and 2015:

<i>For the years ended September 30,</i>	2016	2015
Number of stations and producers that participated in the PMI network	93	93
Income generated by NPM from the PMI network which is shown as "Other" in the operating section of the consolidated statements of activities	\$ 118,132	\$ 112,038

15. NONRECURRING FAIR VALUE MEASUREMENTS

NPR's financial instruments that are not measured at fair value on a recurring basis as of September 30, 2016 and 2015, consisted of (i) accounts and contributions receivable, (ii) prepaid expenses and other assets, (iii) accounts payable and accrued liabilities, (iv) deferred revenue, (v) outstanding draws under the line of credit, (vi) note payable, and (vii) bonds payable.

The fair value of (i) accounts receivable, (ii) prepaid expenses and other assets, (iii) accounts payable and accrued liabilities, (iv) outstanding draws under the line of credit, and (v) deferred revenue approximates the carrying amount due to the standard terms and relatively short maturity of the financial instruments. The carrying amount represents the amount at which the financial instrument is recorded on NPR's books. The fair value is the estimated amount at which an instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following tables present the carrying amounts and the estimated fair values of NPR's remaining financial instruments:

<i>As of September 30, 2016</i>	Level in fair value hierarchy	Carrying amount	Fair value
Contributions receivable ²	2	\$ 17,806,176	\$ 17,848,246
Bonds payable, excluding deferred financing costs	2	178,322,857	185,292,892

²: The carrying amount of contributions receivable represents gross contributions receivable less the discount to present value.

National Public Radio, Inc.

Notes to Consolidated Financial Statements

15. NONRECURRING FAIR VALUE MEASUREMENTS (CONTINUED)

<i>As of September 30, 2015</i>	Level in fair value hierarchy	Carrying amount	Fair value
Contributions receivable ²	2	\$ 14,709,169	\$ 14,659,985
Bonds payable, excluding deferred financing costs	2	171,652,545	177,913,282
Note payable	2	492,784	502,598

²: The carrying amount of contributions receivable represents gross contributions receivable less the discount to present value.

NPR's fair value estimation methodology is detailed below.

- **Contributions receivable**—Fair value of contributions to be received within one year approximates the carrying amount due to the relatively short maturity of these financial instruments. Receivables for contributions to be received after one year are initially recorded using the present value of future cash flows, discounted using risk-free rates that approximate U.S. Treasury borrowing rates at the time of the gift for the respective periods of contribution. The estimated fair value of the contributions to be received after one year reflects the present value of the future cash flows using risk-free rates that approximate U.S. Treasury borrowing rates at the end of 2016 and 2015 for the respective remaining period of contribution.
- **Bonds payable**—NPR Inc. utilized a third-party financial institution to determine the fair value of the bonds payable (see Note 7(B)). The estimated fair value reflects current market values for bonds with similar maturities, credit quality, coupons, and call features. Management has analyzed the various estimates, assumed credit quality, call features and cash flow data provided by the third party and concluded these estimates appropriately present the fair value of the bonds payable.
- **Note payable**— As of September 30, 2016, management determined that the fair value of the note approximates the carrying amount due to the fact that the final principal payment on the note will be made in 2017. In 2015, NPR Inc. utilized a third-party financial institution to determine the fair value of the note payable (see Note 7(A)). The third-party financial institution estimated the fair value by discounting the projected future cash outflows at a rate which approximated the taxable borrowing cost, as of the valuation date, for maturities equivalent to the note. Management analyzed the various estimates and cash flow data provided by the third party and concluded these estimates appropriately present the fair value of the notes payable.

Supplemental Schedules

National Public Radio, Inc. (Parent-company only)

Supplemental Statements of Financial Position

<i>September 30,</i>	2016	2015
Assets		
Cash and cash equivalents	\$ 11,351,955	\$ 6,922,692
Restricted cash and cash equivalents	3,267,110	3,792,997
Accounts receivable, net	25,587,001	25,172,948
Contributions receivable, net	14,120,135	8,716,380
Investments	69,142,021	68,633,580
Property and equipment, net	219,119,276	225,476,010
Prepaid expenses and other assets	2,659,753	3,506,122
Investment in subsidiary	1,831,605	2,013,187
Total assets	\$ 347,078,856	\$ 344,233,916
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 23,464,332	\$ 20,850,900
Deferred revenue	20,955,864	20,839,094
Accrued interest payable	3,275,002	3,797,701
Outstanding draws under line of credit	—	2,000,000
Note payable	250,299	492,784
Bonds payable	175,438,576	168,669,952
Total liabilities	223,384,073	216,650,431
Net assets		
Unrestricted	103,306,495	114,389,935
Temporarily restricted	20,388,288	13,193,550
Total net assets	123,694,783	127,583,485
Total liabilities and net assets	\$ 347,078,856	\$ 344,233,916

National Public Radio, Inc. (Parent-company only)

Supplemental Statements of Activities

<i>For the years ended September 30,</i>	Unrestricted	Temporarily restricted	2016	Unrestricted	Temporarily Restricted	2015
Operating revenues						
Membership dues	\$ 3,405,600	\$ —	\$ 3,405,600	\$ 3,308,550	\$ —	\$ 3,308,550
Station programming fees	73,347,721	—	73,347,721	73,618,790	—	73,618,790
Corporate sponsorships	60,055,147	—	60,055,147	51,993,093	—	51,993,093
Grants and contributions	23,607,526	13,689,370	37,296,896	20,560,426	4,688,111	25,248,537
Distribution and satellite interconnection	13,017,551	—	13,017,551	12,403,696	—	12,403,696
Distribution from endowment to support operations	13,382,394	—	13,382,394	14,742,358	—	14,742,358
Digital services	6,279,356	—	6,279,356	4,670,740	—	4,670,740
Return on long-term investments designated for current operations	1,687,765	—	1,687,765	75,937	—	75,937
Use of prior year return on long-term investments for operations	498,049	—	498,049	2,345,738	—	2,345,738
Donated goods and services	2,540,853	—	2,540,853	1,467,895	—	1,467,895
Return on working capital investments, net	27,908	—	27,908	6,685	—	6,685
Other	8,512,367	(15,453)	8,496,914	7,318,651	(24,943)	7,293,708
Net assets released from restrictions:						
Grants and contributions	6,767,271	(6,767,271)	—	11,181,026	(11,181,026)	—
Total operating revenues	213,129,508	6,906,646	220,036,154	203,693,585	(6,517,858)	197,175,727
Operating expenses						
Program services:						
News and information	81,684,847	—	81,684,847	77,523,617	—	77,523,617
Programming	20,689,027	—	20,689,027	16,970,117	—	16,970,117
Distribution and satellite interconnection	14,603,026	—	14,603,026	14,010,100	—	14,010,100
Digital media	13,716,387	—	13,716,387	13,501,562	—	13,501,562
Content strategy and operations	357,085	—	357,085	1,081,488	—	1,081,488
Engineering	7,257,986	—	7,257,986	7,000,107	—	7,000,107
Digital services	6,252,152	—	6,252,152	6,724,341	—	6,724,341
NPR music	4,991,637	—	4,991,637	4,996,846	—	4,996,846
Member partnership	1,405,495	—	1,405,495	1,444,875	—	1,444,875
Consumer products	930,963	—	930,963	970,387	—	970,387
Total program services expenses	151,888,605	—	151,888,605	,223,440	—	144,223,440
Support services:						
General and administrative	52,524,220	—	52,524,220	48,412,173	—	48,412,173
Fundraising	5,097,725	—	5,097,725	5,289,031	—	5,289,031
Total support services	57,621,945	—	57,621,945	53,701,204	—	53,701,204
Total operating expenses	209,510,550	—	209,510,550	197,924,644	—	197,924,644
Change in net assets from operations	3,618,958	6,906,646	10,525,604	5,768,941	(6,517,858)	(748,917)
Nonoperating activities						
Return on long-term investments, net	830,508	288,092	1,118,600	(1,579,777)	(196,099)	(1,775,876)
Use of prior year return on long-term investments for operations	(498,049)	—	(498,049)	(2,345,738)	—	(2,345,738)
Interest expense	(5,152,703)	—	(5,152,703)	(7,586,076)	—	(7,586,076)
Loss on extinguishment of debt	(9,801,628)	—	(9,801,628)	—	—	—
Other, net	(80,526)	—	(80,526)	(229,632)	—	(229,632)
Total nonoperating activities, net	(14,702,398)	288,092	(14,414,306)	(11,741,223)	(196,099)	(11,937,322)
Change in net assets	(11,083,440)	7,194,738	(3,888,702)	(5,972,282)	(6,713,957)	(12,686,239)
Net assets at beginning of the year	114,389,935	13,193,550	127,583,485	120,362,217	19,907,507	140,269,724
Net assets at end of the year	\$ 103,306,495	\$ 20,388,288	\$ 123,694,783	\$ 114,389,935	\$ 13,193,550	\$ 127,583,485

National Public Radio, Inc. (Parent-company only)

Supplemental Statements of Cash Flows

<i>For the years ended September 30,</i>	2016	2015
Cash flows from operating activities		
Change in net assets	\$ (3,888,702)	\$ (12,686,239)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Net realized gains on investments	(1,271,408)	(4,016,968)
Net unrealized (gains) losses on investments	(1,435,185)	6,604,889
Amortization of deferred financing costs	129,599	156,925
Amortization of discount on note payable	7,515	12,424
Amortization of premium on bonds payable	(1,950,118)	(49,002)
Depreciation	10,672,279	10,559,301
Change in allowance for doubtful accounts	1,030,738	118,644
Change in discount to present value on multi-year contributions receivable	121,354	4,426
Loss (gain) on disposal of property and equipment	3,989	(13,568)
Loss on extinguishment of debt	9,801,628	—
Change in investment in subsidiary	181,582	154,974
Decrease (increase) in assets:		
Accounts receivable	(1,444,791)	(7,063,085)
Contributions receivable	(5,525,109)	3,955,379
Prepaid expenses and other assets	846,369	179,906
Increase (decrease) in liabilities:		
Accounts payable and other liabilities	2,613,432	(5,556,628)
Deferred revenue	116,770	8,854,127
Accrued interest payable	(522,699)	4,639
Bonds payable (net deferred financing costs)	(1,212,485)	—
Total adjustments	12,163,460	13,906,383
Net cash provided by operating activities	8,274,758	1,220,144
Cash flows from investing activities		
Purchases of investments	(55,010,784)	(71,241,851)
Sales and maturities of investments	57,208,936	73,307,802
Purchases of property and equipment	(4,319,534)	(4,889,530)
Net cash used in investing activities	(2,121,382)	(2,823,579)
Cash flows from financing activities		
Draws from line of credit	10,000,000	13,000,000
Repayments to line of credit	(12,000,000)	(11,000,000)
Repayment under note payable	(250,000)	(250,000)
Change in restricted cash and cash equivalents—for interest payable	525,887	—
Net cash (used in) provided by financing activities	(1,724,113)	1,750,000
Net change in cash and cash equivalents	4,429,263	146,565
Cash and cash equivalents, beginning of year	6,922,692	6,776,127
Cash and cash equivalents, end of year	\$ 11,351,955	\$ 6,922,692
Supplemental data		
Cash paid for interest	\$ 7,621,142	\$ 7,613,796
Cash paid for income taxes	500	5,719

NPR Foundation
Supplemental Statements of Financial Position

<i>September 30,</i>	2016	2015
Assets		
Cash and cash equivalents	\$ 4,234,323	\$ 3,140,479
Contributions receivable, net	3,573,465	5,880,213
Investments	314,558,510	308,749,897
Total assets	\$ 322,366,298	\$ 317,770,589
Liabilities and Net Assets		
Liabilities		
Due to NPR Inc.	\$ 3,297,782	\$ 4,158,494
Total liabilities	3,297,782	4,158,494
Net assets		
Unrestricted	21,936,861	19,530,129
Temporarily restricted	83,264,777	80,231,819
Permanently restricted	213,866,878	213,850,147
Total net assets	319,068,516	313,612,095
Total liabilities and net assets	\$ 322,366,298	\$ 317,770,589

NPR Foundation
Supplemental Statements of Activities

<i>For the years ended September 30,</i>									
	Unrestricted	Temporarily restricted	Permanently Restricted	2016	Unrestricted	Temporarily Restricted	Permanently Restricted	2015	
Operating revenues									
Grants and contributions	\$ 4,391,981	\$ 4,999	\$ 6,000	\$ 4,402,980	\$ 7,572,231	\$ 1,289,901	\$ 4,811	\$ 8,866,943	
Return on working capital investments, net	991	—	—	991	358	—	—	358	
Other	—	—	—	—	—	—	—	—	
Net assets released from restrictions:									
Distribution from endowment to support operations	13,702,578	(13,702,578)	—	—	15,059,002	(15,059,002)	—	—	
Grants and contributions	1,474,535	(1,474,535)	—	—	2,768,304	(2,768,304)	—	—	
Total operating revenues	19,570,085	(15,172,114)	6,000	4,403,971	25,399,895	(16,537,405)	4,811	8,867,301	
Operating expenses									
Contributions to NPR Inc.:									
Annual support	5,841,664	—	—	5,841,664	10,307,876	—	—	10,307,876	
Endowment support for operations	13,382,394	—	—	13,382,394	14,742,358	—	—	14,742,358	
Total contributions to NPR Inc.	19,224,058	—	—	19,224,058	25,050,234	—	—	25,050,234	
Support services:									
Fundraising	300,376	—	—	300,376	319,662	—	—	319,662	
Total support services	300,376	—	—	300,376	319,662	—	—	319,662	
Total operating expenses	19,524,434	—	—	19,524,434	25,369,896	—	—	25,369,896	
Change in net assets from operations	45,651	(15,172,114)	6,000	(15,120,463)	29,999	(16,537,405)	4,811	(16,502,595)	
Nonoperating activities									
Return on long-term investments, net	1,339,607	19,250,402	10,731	20,600,740	74,891	1,061,706	11,958	1,148,555	
Other	(23,856)	—	—	(23,856)	11,978	—	—	11,978	
Total nonoperating activities, net	1,315,751	19,250,402	10,731	20,576,884	86,869	1,061,706	11,958	1,160,533	
Change in net assets before transfer for appropriation of underwater endowments	1,361,402	4,078,288	16,731	5,456,421	116,868	(15,475,699)	16,769	(15,342,062)	
Transfer for appropriation of underwater endowments	1,045,330	(1,045,330)	—	—	58,620	(58,620)	—	—	
Change in net assets	2,406,732	3,032,958	16,731	5,456,421	175,488	(15,534,319)	16,769	(15,342,062)	
Net assets at beginning of the year	19,530,129	80,231,819	213,850,147	313,612,095	19,354,641	95,766,138	213,833,378	328,954,157	
Net assets at end of the year	\$ 21,936,861	\$ 83,264,777	\$ 213,866,878	\$ 319,068,516	\$ 19,530,129	\$ 80,231,819	\$ 213,850,147	\$ 313,612,095	

NPR Foundation
Supplemental Statements of Cash Flows

<i>For the years ended September 30,</i>	2016	2015
Cash flows from operating activities		
Change in net assets	\$ 5,456,421	\$ (15,342,062)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Permanently restricted contributions	(6,000)	(4,811)
Net realized gains on investments	(10,002,206)	(19,348,294)
Net unrealized (gains) losses on investments	(8,888,924)	19,995,213
Change in allowance for uncollectible contributions receivable	—	(74)
Decrease in discount to present value on multi-year contributions receivable	(24,852)	(32,658)
Investment return restricted for investment in endowment corpus	(10,731)	(11,958)
Decrease (increase) in assets:		
Contributions receivable	2,331,600	(225,792)
Increase (decrease) in liabilities:		
Accounts payable and other liabilities	—	(15,058)
Due to NPR Inc.	(860,712)	2,617,709
Total adjustments	(17,461,825)	2,974,277
Net cash used in operating activities	(12,005,404)	(12,367,785)
Cash flows from investing activities		
Purchases of investments	(117,482,715)	(104,510,030)
Sales and maturities of investments	130,565,232	117,772,896
Net cash provided by investing activities	13,082,517	13,262,866
Cash flows from financing activities		
Permanently restricted contributions	6,000	4,811
Investment return restricted for investment in endowment corpus	10,731	11,958
Net cash provided by financing activities	16,731	16,769
Net change in cash and cash equivalents	1,093,844	911,850
Cash and cash equivalents, beginning of year	3,140,479	2,228,629
Cash and cash equivalents, end of year	\$ 4,234,323	\$ 3,140,479
Supplemental data		
Donated securities	\$ 359,897	\$ 490,756
Cash paid for income taxes	23,856	—